### kaveri seed company limited

4th February 2016

Bombay Stock Exchange Ltd., 1st Floor New Trading Ring Rotimda Building P.J.Towers, Dalal Street, Fort, MUMBAI - 400 001 National Stock exchange of India Ltd. Exchange Plaza, 5th Floor, Plot No.C/l, G Block, Bandra Kurla Complex, Bandra (E) MUMBAI - 400 0051

Scrip Code : 532899

Scrip Code : KSCL

Dear Sir,

Sub : Kaveri Seed Q3 & FY2016 Results Presentation - Reg.

Please find attached herewith Q3 & FY2016 Results Presentation of Kaveri Seed Company Limited.

The same was displayed at our company's website :www.kaveriseeds.in

This is for your kind information and record.

Thanking you,

Yours faithfully, For KAVERI SEED COMPANY LIMITED

C.MITHUN CHAND WHOLE TIME DIRECTOR



## Kaveri Seed Company Limited

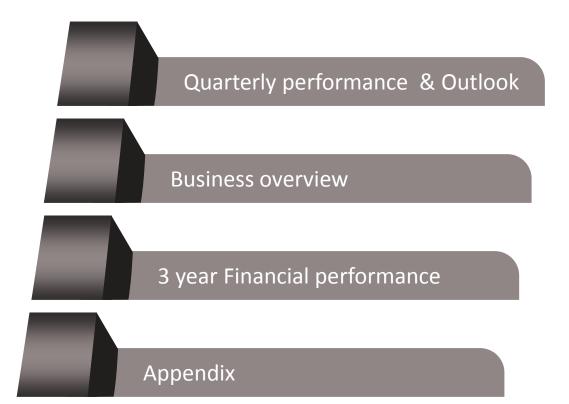
Results Presentation Q3 FY16

### Safe Harbour

Certain statements in this document may be forward-looking statements. Such forward-looking statements are subject to certain risks and uncertainties like government actions, local political or economic developments, technological risks, and many other factors that could cause our actual results to differ materially from those contemplated by the relevant forward looking statements. **Kaveri Seed Company Limited** will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.



### Contents





Quarterly Performance & Outlook



## FY16 Backdrop & Way Forward

# Temporary pause in FY16 – seed industry bottoming out

### Sector

- Deficient rainfall FY16 expected to be another drought year as per IMD forecast
- Rabi prospects also hampered
- Cotton Headwinds:
  - Significant drop in volumes and acreage
  - No price hikes
- Higher sales returns in non-cotton crops
- Shift in cropping pattern switch from corn and millet to pulses and oilseeds
- Farmers trading-down, lower farm income
- Decreasing commodity prices
- High inventories & receivables
- Rabi Season got delayed due to less moisture condition & extended kharif

### Long-term structural theme intact

### Kaveri

### **Overall FY16 Subdued; Counter-measures**

- Offer lesser credit driving better receivables
- Maintain realizations
- Safeguard margins
- Focus on Cash & Carry gain market share in non-credit markets of MP, Gujarat and Maharashtra

### FY17 cotton production guidance of 9-10 mn intact

- Leap in market share driven by diverse portfolio and national footprint
- Intensifying sales effort to regain share in credit markets of Andhra, Telangana and Karnataka
- Make further market share gains in Maharashtra and Gujrat



## Q3 & 9M FY16 Performance Review

- Revenue growth moderated by
  - Lower Maize acreages in Andhra Pradesh, Bihar and Karnataka
  - Lower Cotton acreage in Tamil Nadu
- Profitability impacted by :
  - Higher depreciation on a QoQ basis. New facilities and warehouses commissioned in Q4 FY15
  - Higher provision for doubtful debts – changed provision policy from 3 years to 2 years

Rs. million	9M FY16	9M FY15	Growth (%)	Q3 FY16	Q3 FY15	Growth (%)
Net Sales	8,494.0	11,212.9	(24)	919.1	906.9	1
Other Operating Income	-	-		-	-	
Total Income	8,494.0	11,212.9	(24)	919.1	906.9	1
Change in Inventory	1,497.7	1,897.5	(21)	(476.3)	37.9	
Gross Profit	4,773.7	7,018.3	(32)	481.3	602.3	(20)
Gross Margin (%)	56.2%	62.6%		52.4%	66.4%	
Employee cost	260.4	246.1	6	101.1	73.2	38
Depreciation	199.0	65.3	205	81.4	21.9	271
Other Expenses	2,578.9	3,760.0	(31)	251.2	168.4	49
Total Expenses	6,758.7	8,266.0	(18)	871.4	568.2	53
EBITDA	1,934.3	3,012.2	(36)	129.0	360.6	(64)
EBITDA Margin (%)	22.8%	26.9%		14.0%	39.8%	
РВТ	1,849.9	3,054.2	(39)	88.7	363.2	(76)
РАТ	1,801.4	2,997.1	(40)	92.3	357.9	(74)
PAT Margin	21.2%	26.7%		10.0%	39.5%	



Rs.in Lakhs

Fund House	Liquid	Liquid Plus	Arbitrage	FMPs	Short Term	NCDs	Total
HDFC				2,500			2,500
Tata					700		700
Birla		1,465					1,465
IDFC	700						700
Reliance		2,800					2,800
Principal MF	2,500						2,500
ICICI		7,750					7,750
SBI				1,000			1,000
Kotak		10,000					10,000
Religare		600					600
DSP Blackrock				1,000			1,000
KMIL						1,000	1,000
UTI					500		500
JM			2,000				2,000
Total	3,200	22,615	2,000	4,500	1,200	1,000	34,515



### **Growth Strategy**

Industry Trends

- The Surge for Food Increasing demand for food and agri products
- Increasing hybridisation higher acceptance of Commercial Seeds
- Favourable government policies
- Seed Replacement Rate
- Cotton Seed: The White Gold
  - RR Flex technology (BGII RRF)
  - High Density Planting (HDP)
  - Mechanical Harvesting
- Maize, Rice & vegetables : High demand, Higher underpenetration

### Market Network

- Reinforce cotton leadership in Andhra Pradesh and Karnataka
- Deepen cotton Penetration in Maharashtra and Gujarat
- Focused on expanding distribution network in northern and western India (Chhattisgarh, Jharkhand, West Bengal and Odisha)
- Explore attractive export markets

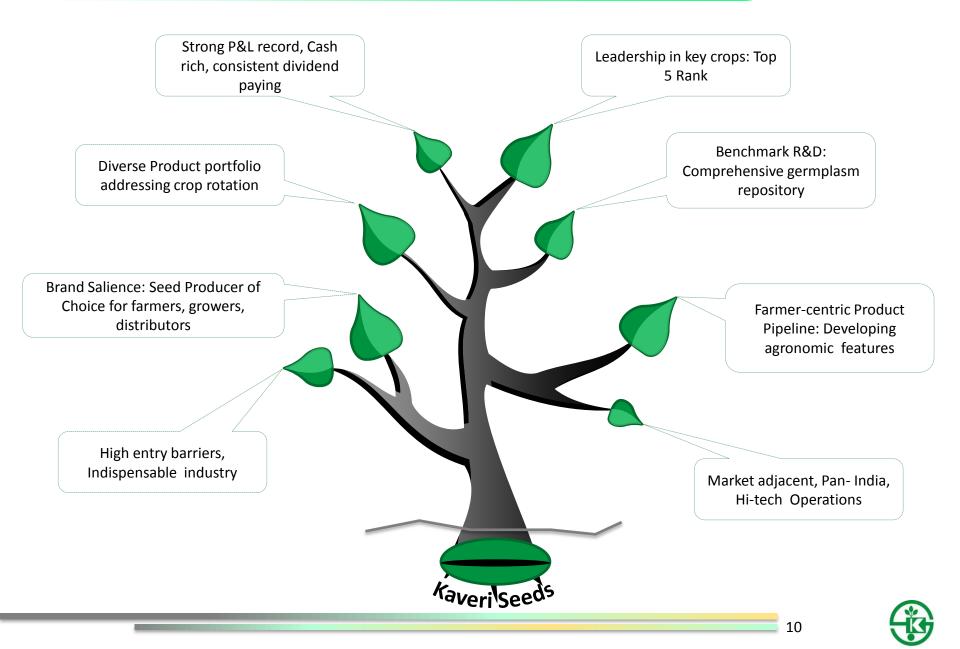
### Products

- Successfully introduced two products in cotton
- Several hybrids across Maize, Rice & vegetables
- Over the next 3-5 years, introduce new products in cotton, maize and paddy suitable for Northern & Central India
- Developing farmer-centric product pipeline for future
- Success of established products like Jadoo, ATM, etc. has safeguarded 3-5 year growth



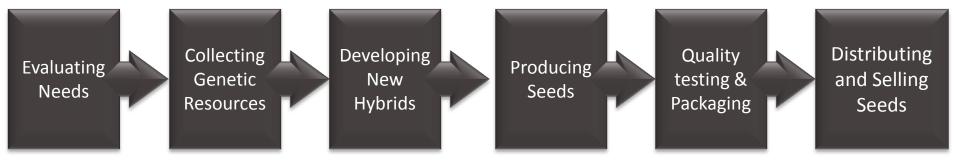
# **Business Overview** kaveri seeds"

## The Kaveri Moat : Seeding Profitable Growth



## **Complete control over all stages of Product Cycle**

- A 7-10 year cycle
- Seed production undertaken post comprehensive market trialing
- Practice benchmark production regimen throughout the cycle Grower/ Breeder to Farmer

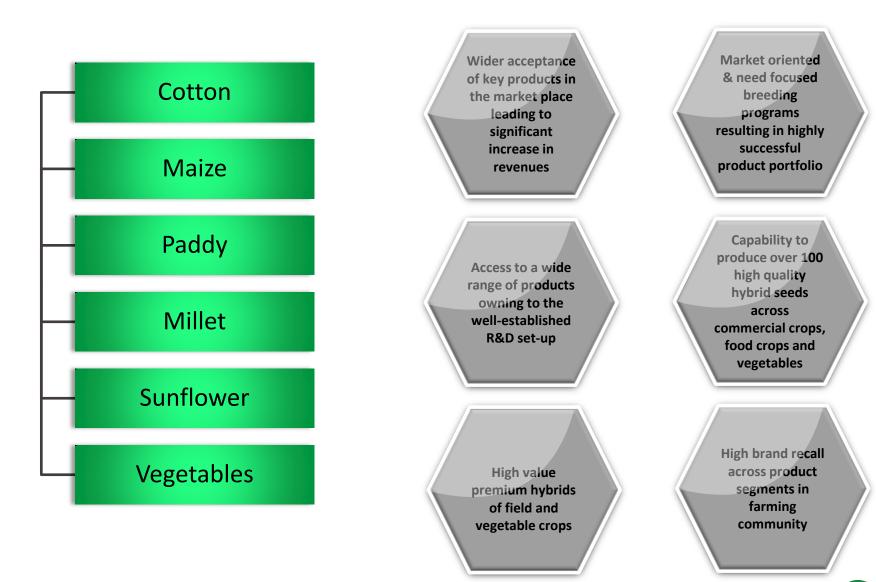


### **High Entry Barriers**

- Need for high investments in R&D for seeds
- Lead time from R&D to commercial production is 7-8 years
- Requirement of a wide network across India for a diverse portfolio of seeds considering the varied agro-climatic conditions across India
- A complex process of developing an effective hybrid (key skills required to choose the right kind of lines)
- Need for high degree of credibility with farmers



### **Diversified Product Portfolio**





## Benchmark R&D

### One of the Largest Pools Of Germplasm in India

- Significant investments in the last five years for strengthening R&D
- Developed proprietary germplasm and Hybrids
- Over 600 acres of dedicated research farms with varying agro-climatic conditions
  - State-of-the-art Biotech, Quality check and seed technology labs
  - Cold / DH storage for germplasm
- Multi-location breeding and trial stations
- Strong and highly motivated R&D team over 100 personnel, including 36 scientists R&D Team headed by highly experienced scientists
  - Conjunct use of Bio and hybrid technologies in product development
  - Deployment of frontier technologies Doubled haploid breeding, MAS (Marker Aided Selection), MARS (Marker Assisted Recurrent Selection), RGA (Rapid Generation Advance), Inbred pool-heterotic bins, MPS (Multi-parent synthetics) and MAGIC (Multi-parent Advanced Generation Inter-cross populations
- Research and Development facility recognized by Department of Science & Technology, Government of India
- Partnering with ICRISAT, Melinda Gates Foundation's Harvest Plus program, IRRI's Hybrid Rice Development Consortium, CIMMYT and USDA program on Heat Tolerant Maize for Asia (HTMA) and DBT's Biotechnology Industry Research Assistance Program (BIRAP)
- Collaboration with NARS (National Agricultural Research System) Institutes and All India coordinated crop improvement programs of ICAR

#### Seed is most critical to output for a farmer: Performance ensures premium, repurchase



## Best-in-class, Market adjacent, Scalable Operations



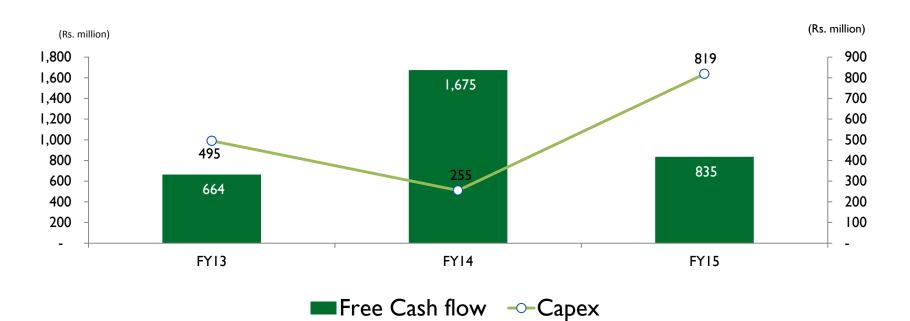
Strong Brand Equity in farming community	<ul> <li>Large production area across India with a loyal 'producer farmer' network         <ul> <li>~ 95,000 production growers across 12 different agro-climatic zones</li> <li>~ 65,000 acres under seed production</li> </ul> </li> <li>High credibility with the farmers</li> <li>Focused programmes to spread awareness amongst farming community on new products in market</li> </ul>
Amongst The Largest Processing Capacities	<ul> <li>5 Company owned plants across 5 key locations in India with a combined processing capacity of ~ 110 tonnes per hour</li> <li>Modern equipment for pre-cleaning, grading, cob drying, storage, packing</li> <li>Large-scale grow-out test (GOT) area - 300 acres of land</li> <li>Maize cob drying facility with a capacity of 2900 tonnes per cycle</li> <li>Green houses for screening, uniform blast nursery for disease/pest screening</li> <li>Cotton delinting facility</li> </ul>
Strong Warehouse Capabilities	<ul> <li>Warehouses across India with combined storage space of ~500,000 sqft</li> <li>Dehumidified, climate-controlled storage facilities</li> <li>Storage godowns of ~135,000 sqft. (cold) and ~280,000 sqft. (ambient) with holding capacity of ~25,000 MT</li> </ul>
Pan India Presence	<ul> <li>Network of more than 25,000 direct/indirect distributors across the country</li> <li>~350 highly motivated marketing professionals on a pan India basis</li> <li>Outreach centers are a key ingredient of expanding operations serving as feedback/marketing centers gauging farmer needs and educating them to grow the product in best usage techniques</li> </ul>

# Financial Performance for past 3 years



## **Strong Financial Position and Profitability**

Strong cash flow generation with low capex intensity supports a cash rich balance sheet

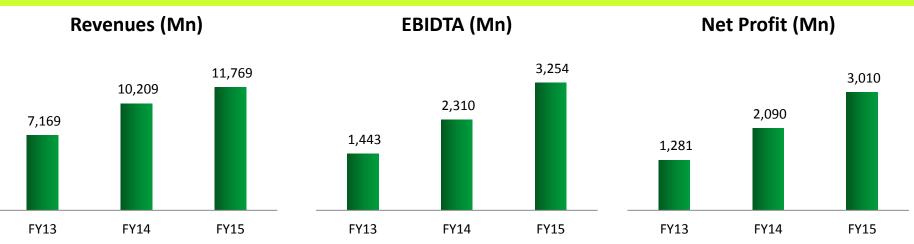


- Significant annual cash flow generation enabling strong cash on books
- Substantial accrual to balance sheet augments shareholder worth creating value each successive year;
   20% payout in FY15
- Provides sizeable platform to deliver future growth



## **3 Year Financial Highlights: Consolidated**

Significant Growth Trajectory and Superior Return Profile



EPS (Rs)

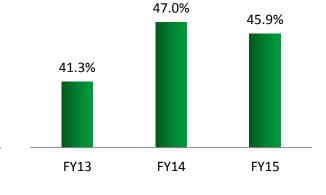


47.1%

FY15

ROCE(%)





17

### For further information, please contact:

C. Mithun Chand, Executive Director Kaveri Seeds Tel: +91 40 4919 2345 Fax: +91 40 2781 1237	Gavin Desa CDR India	+91 22 6645 1237 gavin@cdr-india	
# 513 B, 5th Floor, Minerva Complex, S.D.Road, Secundrabad - 500 003	Vikram Rajput	+91 22 6645 1223 vikramr@cdr-india	
www.kaveriseeds.in	CDR India	יוגו מוזוו שכמו-ווזמומ	





# Thank you